



Saskatchewan
Property Management
Corporation

Innovative



.....
Reliable

Corporate Profile

SPMC is a diverse Crown corporation mandated to provide accommodation and commercial services to government departments, Crown corporations, boards, agencies and commissions. The corporation also provides these services to other levels of government and various non-governmental organizations.

The corporation is comprised of four main divisions: Accommodation Services, Finance and Corporate Services, Commercial Services and SaskGeomatics.

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Our Corporate Vision

SPMC will be a recognized and respected organization of choice for property management, commercial and support services. To be an organization of choice means to us:

...customers will say: "Given a choice, I would use SPMC as my partner."

...employees will say: "Given a choice, I would work for SPMC."

...members of the public and the government will say: "SPMC continues to demonstrate innovation and commitment to success, while remaining a responsible public organization."

Our Corporate Mission

To build on our successes and to apply continuous improvement to the delivery of our financial, human and physical resources in performing quality service for our customers.

Our Corporate Values

- Consistently delivering responsive, cost-effective and timely service to our customers.
- Constantly pursuing new initiatives to respond to evolving business opportunities.
- Conducting ourselves in an ethical and professional manner.
- Nurturing an innovative, skilled and highly motivated team of employees.
- Diligently securing sustainable, positive financial performance through effective financial planning and management.
- Persistently taking pride in our accomplishments and communicating our successes.

Letter of Transmittal



June 1999

To His Honour
The Honourable J.E.N. Wiebe
Lieutenant-Governor
Province of Saskatchewan

Your Honour:

I have the honour to submit herein the annual report of the Saskatchewan Property Management Corporation for the period April 1, 1998, to March 31, 1999. Included are the financial statements for the year, duly certified by Ernst & Young LLP, Chartered Accountants, and in a form approved by Treasury Board. This is all in accordance with the *Saskatchewan Property Management Corporation Act*.

I have the honour to be, Sir,
your obedient servant,

A handwritten signature in cursive script that reads "Doreen Hamilton".

Doreen Hamilton
Minister Responsible for
Saskatchewan Property Management Corporation

President's Message



Along with SPMC's regular course of business, this year saw many positive and innovative changes at SPMC. The corporation worked toward the formulation of a new vision, mission and values. In those, SPMC laid out the groundwork for where it wants to be into the next millennium. This work was, in essence, the start of the three to five year business plan, which will set out the goals for the corporation.

The corporation relies on its staff to make these targets a reality. SPMC's strength in this area is reflected in the many staff at SPMC that have upgraded their skills to keep up with the ever-changing world of property management and support services. During the fiscal year, numerous staff received professional designations in such areas as risk management, purchasing and real estate. Many more are continuing education in their respective professions.

The staff profiled in this annual report are only some of the staff at SPMC who have contributed to the corporation by way of continuing education or innovative thinking.

A stylized, handwritten signature in dark ink, appearing to read 'J. Law'.

John Law
President

Special Focus

SIAST

A former hospital in Regina's south is currently receiving a facelift that will enable it to become part of a bubbling centre of educational activity in the near future. And SPMC is instrumental in this metamorphosis.

In 1996, SPMC was approached regarding an alternate use for the Plains facility. After much careful analysis and thought, it was decided the building should house all Regina-based SIAST facilities. In November of 1998, the building was turned over to SPMC in order that it oversee the renovation of the building into part of what will eventually be a 'knowledge corridor.' The amalgamation will provide potential opportunities for innovative partnerships with other educational facilities (e.g. the University of Regina) through shared resources and services.

This joining of eight SIAST campuses into one through the renovation of the former Plains facility relies heavily on the capabilities of SPMC's Accommodation Services staff. Planners, project managers and other employees have spent tireless hours ensuring the project progresses smoothly.

Construction of an addition was commenced this year, as well as the removal of asbestos throughout the facility. On site temporary offices were constructed for SPMC staff who spend the majority of their time working on the project. Due to the diligence of SPMC staff, the project remained on schedule and on budget. This will allow the building to play host to SIAST classes starting in September 2000.





Legislative Building

SPMC's Accommodation Services staff continued to work on the rehabilitation of the historic Legislative Building in the 1998-99 year. The rehabilitation project will ensure the structural integrity of the Saskatchewan Legislative Building, as well as preserve a historic treasure for future generations. During 1998-99, work was done to stabilize the foundation of the building through a process called 'underpinning'.

The primary objective of this large-scale project is to stabilize the building's foundation to ensure that no further shifting occurs. Stabilizing the building, along with the initial design work to ensure the success of this project, comprises Phase I of the rehabilitation project.

Phase II of the rehabilitation project will be to upgrade the building's fire code and barrier-free access standards for people with disabilities. The renovations and repairs are done with a heritage conservation approach, ensuring the historical aspects of the building remain intact.

The four-year project, which was started in 1997, is the largest maintenance project ever undertaken on a provincial heritage building. The project is being documented by SPMC through a series of videos, a website and an information kiosk. This will help the public understand and appreciate why the upgrades are being conducted, as well as serve as a chronology of events and methods. Be sure to visit the website at www.legrehab.gov.sk.ca.





Purchase Cards

Buying items for work-related uses used to be a time consuming process for both staff and vendors. Staff had to fill out paperwork associated with the buying process, while vendors had to wait for payment. But this year, SPMC's Finance and Corporate Services Division introduced a revolutionary item that cut the processing time down substantially — purchase cards.

Purchase cards are an efficient and cost-effective way for SPMC staff to make small dollar-value purchases and payments for goods and services. Like credit cards, the cards have a pre-determined spending limit. A weekly statement is sent to the user via e-mail, cutting down even more time-consuming paperwork. With this new system, vendors receive payment within days.

The cards were originally 'tested' by a group of SPMC staff during the summer of 1998. Once the cards proved to be a success with all involved, they were rolled out to other staff members. Approximately 200 staff were issued purchase cards in 1998-99. It is expected that the cards will save SPMC \$300,000 annually.

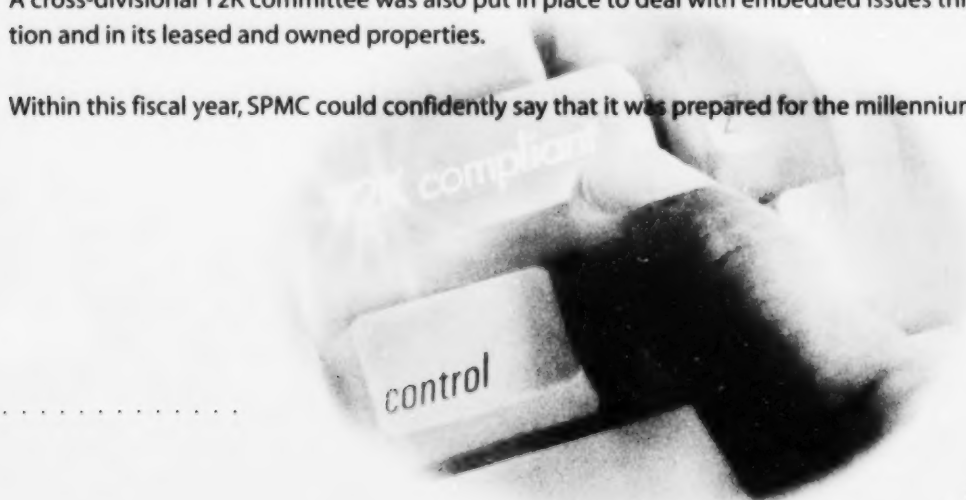
Year 2000 (Y2K) Preparedness

SPMC made Year 2000 a leading priority for 1998-99, devoting resources toward preparing operations in order that they continue to run as usual after midnight on December 31, 1999. The corporation implemented a proactive approach to analyze embedded and non-embedded applications, identify potential risks, assess the risks and correct potential issues.

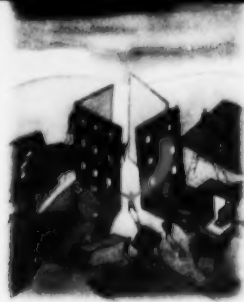
All applications were reviewed on the systems side. The review included three phases: inventory, assessment and resolution. SPMC's systems were double-checked and tested to ensure readiness.

A cross-divisional Y2K committee was also put in place to deal with embedded issues throughout the corporation and in its leased and owned properties.

Within this fiscal year, SPMC could confidently say that it was prepared for the millennium bug.



Operations Report



Accommodation Services Division

Aside from the mammoth amount of work done in relation to SIAST and the Legislative Building rehabilitation, Accommodation Services Division was busy with other day-to-day tasks, projects and initiatives. The division continued the ongoing process of reducing lease costs, selling surplus properties, managing energy consumption and ensuring adequate accommodation for all government partners.

During 1998-99, Accommodation Services Division also:

- Entered into a partnership agreement with Public Works Government Services Canada to manage six federally-owned facilities within Saskatchewan.
- Obtained funding to construct a new provincial court house in Prince Albert and a new young offenders facility in Saskatoon.
- Accommodated the relocation of many Department of Highways programs from various locations to a centralized location in Saskatoon.

Finance and Corporate Services Division

This year saw more work on the ongoing Finance Reengineering Project, originally put into place in 1997. Many money-saving projects were initiated, such as purchase cards, payment process improvement and strategic planning process. Work also began on the selection of an integrated system.

In addition, staff of Finance and Corporate Services concluded work (in conjunction with various other groups) on the *Saskatchewan Applied Science Technologists and Technicians Act*. The act was proclaimed in October of 1998.

During 1998-99, Finance and Corporate Services Division also:

- Saved \$34,500 on insurance premiums from the previous year.
- Initiated a Career Transition Program to mitigate the potential loss of employment as a result of the Finance Reengineering Project.
- Continued work on the Y2K project.



Operations Report

Commercial Services Division

Commercial Services Division saw quite a bit of change in 1998-99. Of the many shifts, one of the most significant was the transfer of SPMC's Purchasing Branch to this division. The similarities between the functions of the two areas made it a good move to join them together.

Commercial Services' role is to save the government money through economies of scale and innovative arrangements. It looks after everything its clients need to perform their jobs, so they can focus on delivering the service they are mandated to deliver. The division is responsible for the government's central vehicle agency (CVA), telecommunications, e-mail, air transportation services, mail services, records management, purchase of goods and services and the distribution centre.

In addition to this, Commercial Services operates the Echo Valley Conference Centre, located in the heart of the Qu'Appelle Valley. This year saw the finalization of a contract between the conference centre and the Department of National Defence. Sea cadets will live and train at the facility during the summer for the next five years. This agreement has a significant impact on the Qu'Appelle district. The centre currently employs more than 50 people and trains another 40. Approximately \$2 million annually is directed toward the district by way of economic spin-offs.

The agreement is an important step towards keeping both the Echo Valley Conference Centre and the Qu'Appelle Valley in good financial stead.

During 1998-99, Commercial Services Division also:

- Reduced the cost of operating CVA vehicles by another seven per cent over the 6.6 per cent reduction of the previous year.
- Boosted the interoffice mail use by 14 per cent.
- Increased the number of records stored at Records Management to over 90,000 boxes.
- Expanded customer base with regard to CVA, Distribution Centre and Mail Services.
- Managed the expansion of e-mail use by government employees — over two million messages were sent externally in 1998-99.
- Sold the surplus Navajo aircraft for a profit, after a used aircraft was purchased for use in the Air Ambulance Program.



SaskGeomatics Division

This fiscal year marked the last full year that SaskGeomatics will be a part of SPMC. The division will be forming a new Crown corporation with the Land Titles Branch of the Department of Justice during the 1999-00 fiscal year. The new Crown will focus on the provincial land titles system, the province's integrated survey, mapping and GIS systems and the Land Titles Automated Network Development (LAND) Project.

SaskGeomatics made its last year with SPMC an especially valuable one. The division put the finishing touches on the major 12-year SaskGIS initiative. The project has created a permanent provincial resource for the integrated management of Saskatchewan's land-based, people-based and infrastructure-based resources. The SaskGIS initiative is being used by all sectors as the foundation for building a modernized land information infrastructure.

As well, SaskGeomatics partnered with Land Titles and the Department of Justice to develop and bring into being the LAND project and its connection to the SaskGIS initiatives. This project will see the automation of Saskatchewan's paper-based land titles system. Work on this project will continue after SaskGeomatics transfers to its own Crown.

During 1998-99, SaskGeomatics Division also:

- Partnered to help produce the Saskatchewan Geological CD-ROM, which will aid mineral exploration operations in the province.
- Delivered to the RCMP property and topographic datasets, which are expected to aid in search and rescue operations.
- Completed the SaskGIS Road Network and partnered with ambulance service operators to use it and other SaskGIS datasets.
- Procured approximately \$2 million in survey, mapping and GIS services from 30 firms, mostly from Saskatchewan, in a way that met individual client needs and added to the provincial geomatics infrastructure for use by all sectors.

Employee Focus



Dave Bryanton, Accommodation Services Division – Federal Initiative

Dave Bryanton, a special projects manager, spent most of his time this fiscal year working on the finalization of a ground-breaking agreement between SPMC and Public Works and Government Services Canada (PWGSC). The agreement saw SPMC take over the maintenance and staff of six federal government buildings in Saskatchewan.

"This is a performance-based contract," explains Dave. "So far, we have received report cards from PWGSC indicating SPMC is doing a great job. We've also been told that we are head and shoulders above some of the private companies doing the same work for them in other provinces."

"We have such an opportunity right now," Dave continues. "Many government organizations are giving up property management, which allows SPMC to take advantage of a niche market that has presented itself."



Sue Mepham, Finance and Corporate Services Division – Designation

Being a risk management officer was not something Sue Mepham gave a lot of thought to in her years at SPMC. But after a stint in the Risk Management Branch as part of a career opportunity training program, Sue's interest was piqued.

Today, Sue is a recently certified risk manager, having taken months of correspondence classes from the University of Toronto. "The classes made a lot of sense for me," says Sue. "I was already putting some of the principles to work in my job, and the courses were a real benefit to that experience." The courses included case studies designed to help students mitigate risk factors, etc.

Sue juggled family, work and school to finish the designation, but says it was all worth it. "SPMC now has two professional risk managers — myself and Duane Tomporowski — and that's marketable."

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Employee Focus



Norma Regnier, Commercial Services Division, Prince Albert – Designation

Norma Regnier can attest to the benefits of continuing education. Originally a member of SPMC's support staff, Norma temporarily performed duties as a buyer for the Purchasing Branch. The work interested her and prompted her to take courses to ready her as a professional buyer of goods and services for the government.

"I took two courses and am now a certified professional public buyer," explains Norma. "Not only did the courses prepare me for my new job at SPMC, but they taught me how other government agencies operate their purchasing areas."



Howard Arndt, Accommodation Services Division, Energy Management – Designation

In addition to his job as SPMC's energy management manager, Howard Arndt teaches professional property management designation courses to fellow staff members.

"So far, 13 Accommodation Services managers and building owners have taken the courses," says Howard. "It's made a big difference in how they approach things — there's a lot more communication and better decisions because of it."

"SPMC has a changing environment, and we know we have to become more than we are," he notes. "The support we have received for this initiative is great."

The innovative programs initiated within Howard's Energy Management Branch this year are also notable for the change they will bring to the corporation. "Our performance contracting is well under way," he explains. "This will eventually reduce our energy usage and save nearly \$2 million annually."

1998-21T

653.98

5,986.35

6,986.37

7,690.35

63.29

745.65

996.

Management's Report

The accompanying financial statements and all information in the annual report are the responsibility of management. The financial statements that follow have been prepared in accordance with generally accepted accounting principles.

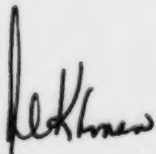
Management uses internal controls and exercises its best judgement so that the financial statements reflect fairly the financial position, results of operations, and changes in cash flows.

To ensure the integrity and objectivity of the financial data, management maintains a comprehensive system of internal controls, including written policies, an organizational structure that segregates duties, and an internal-audit program. These measures provide reasonable assurance that transactions are recorded and executed in compliance with legislation and required authority, assets are properly safeguarded, and reliable financial records are maintained.

The financial statements have been approved by the corporation's Board of Directors and Treasury Board of the Government of Saskatchewan. The financial statements have been examined by the corporation's external auditors, whose report follows.



John Law
President



Debbie Koshman
Vice President, Finance and Corporate Services

Regina, Saskatchewan
May 15, 1999

Auditors' Report

To the Members of the Legislative Assembly, Province of Saskatchewan

We have audited the statement of financial position of Saskatchewan Property Management Corporation as at March 31, 1999, and the statements of revenue, expenses and net assets and cash flows for the year then ended. These financial statements are the responsibility of the corporation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the corporation as at March 31, 1999, and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles.

Ernst & Young LLP

Regina, Saskatchewan,
May 7, 1999.

Chartered Accountants

Statement of Financial Position

As at March 31

(Thousands of dollars)

	1999			1998
	Operating	Capital	Total	Total
				<i>(Restated Note 2)</i>
Assets				
Real estate investments (note 4)	30,854	328,343	359,197	368,394
Equipment (note 5)	11	39,432	39,443	45,070
Other assets (note 6)	7,882	—	7,882	7,472
Accounts receivable	17,623	4,486	22,109	21,916
Cash and marketable securities	<u>1,767</u>	<u>—</u>	<u>1,767</u>	<u>3,501</u>
	<u>58,137</u>	<u>372,261</u>	<u>430,398</u>	<u>446,353</u>
Liabilities and net assets				
Capital lease obligations (note 7)	52,737	—	52,737	54,324
Accounts payable	16,921	2,515	19,436	19,429
Deferred capital contributions (note 8)	<u>—</u>	<u>281,703</u>	<u>281,703</u>	<u>289,910</u>
	69,658	284,218	353,876	363,663
 Net assets	 (11,521)	 88,043	 76,522	 82,690
	<u>58,137</u>	<u>372,261</u>	<u>430,398</u>	<u>446,353</u>
Commitments and contingencies (notes 7, 11 and 15)				

(See accompanying notes)

Statement of Revenue, Expenses and Net Assets

For the year ended March 31

(Thousands of dollars)

	1999			1998
	Operating	Capital	Total	Total
				(Restated Note 2)
			Budget (Note 10)	
Revenue (notes 8 and 13)				
Accommodation	92,860	16,925	109,785	106,606
Vehicles	22,992	—	22,992	21,027
Grants	23,948	250	24,198	18,979
Other services	24,894	227	25,121	21,240
	<u>164,694</u>	<u>17,402</u>	<u>182,096</u>	<u>167,852</u>
Expenses				
Lease	29,436	—	29,436	29,091
Property management (note 9)	71,466	—	71,466	55,686
Interest - capital lease	6,152	—	6,152	6,465
Depreciation	3,210	25,762	28,972	27,958
General operations (note 9)	<u>52,049</u>	<u>—</u>	<u>52,049</u>	<u>45,001</u>
	<u>162,313</u>	<u>25,762</u>	<u>188,075</u>	<u>164,201</u>
Excess of revenue (expenses)				
before the following:	2,381	(8,360)	(5,979)	3,651
Gain (loss) on capital assets	<u>(147)</u>	<u>(542)</u>	<u>(689)</u>	<u>1,524</u>
Excess of revenue (expenses)	<u>2,234</u>	<u>(8,902)</u>	<u>(6,668)</u>	<u>5,175</u>
Net assets, beginning of year				
as previously reported	(10,051)	382,651	372,600	381,886
Change in accounting policy				
(note 2)	<u>—</u>	<u>(289,910)</u>	<u>(289,910)</u>	<u>(304,371)</u>
Net assets, beginning of year,				
as restated	(10,051)	92,741	82,690	77,515
Contribution of land from the				
Government of Saskatchewan -				
General Revenue Fund	<u>—</u>	<u>500</u>	<u>500</u>	<u>—</u>
Transfer between funds	<u>(3,704)</u>	<u>3,704</u>	<u>—</u>	<u>—</u>
Net assets, end of year	<u>(11,521)</u>	<u>88,043</u>	<u>76,522</u>	<u>82,690</u>

(See accompanying notes)

Statement of Cash Flows

For the year ended March 31

(Thousands of dollars)

	<u>1999</u>	<u>1998</u>
		(Restated Note 2)
Operating activities		
Excess of revenue (expenses)	(6,668)	5,175
Non-cash items affecting operations		
Depreciation	28,972	27,958
Amortization of deferred capital contributions	(17,402)	(17,279)
(Gain) loss on capital assets	689	(1,524)
Net change in accounts receivable, other assets and accounts payable	<u>1,260</u>	<u>(373)</u>
	<u>6,851</u>	<u>13,957</u>
Investing activities		
Purchases of capital assets	(12,730)	(15,161)
Proceeds on sale of capital assets	<u>2,387</u>	<u>3,650</u>
	<u>(10,343)</u>	<u>(11,511)</u>
Financing activities		
Proceeds of deferred capital contributions	4,739	13
Repayment of capital lease obligations	<u>(2,981)</u>	<u>(2,975)</u>
	<u>1,758</u>	<u>(2,962)</u>
Decrease in cash and marketable securities	(1,734)	(516)
Cash and marketable securities, beginning of year	<u>3,501</u>	<u>4,017</u>
Cash and marketable securities, end of year	<u><u>1,767</u></u>	<u><u>3,501</u></u>
 Cash and marketable securities consist of:		
Cash (bank overdraft)	(2,473)	503
Marketable securities with maturities less than 30 days [5.16% (1998 - 4.83%)]	<u>4,240</u>	<u>2,998</u>
	<u><u>1,767</u></u>	<u><u>3,501</u></u>

(See accompanying notes)

Notes to the Financial Statements

March 31, 1999

(Thousands of dollars)

1. Status of the corporation

The Saskatchewan Property Management Corporation (SPMC, the corporation) was established under *The Crown Corporations Act, 1978*, by Order-in-Council #357-86 of 1986, and continues under *The Saskatchewan Property Management Corporation Act*. By virtue of *The Crown Corporations Act, 1993*, SPMC has been designated as a provincial Treasury Board Crown corporation. Accordingly, the financial results of the corporation are included in the summary financial statements of the Province of Saskatchewan. As a provincial Crown corporation, SPMC is not subject to federal income tax, provincial income tax, federal large corporations tax or goods and services tax.

The corporation was established to provide a full range of accommodation, commercial and custodial services to government departments, agencies and Crown corporations.

2. Change in accounting policy

During the year, the Canadian Institute of Chartered Accountants implemented changes to generally accepted accounting principles that impacted the accounting policy used by the corporation when accounting for contributions received from the Government of Saskatchewan - General Revenue Fund. As a result, the corporation changed its accounting policy for revenue recognition in the Capital fund. Contributions from the Government of Saskatchewan - General Revenue Fund for the construction, purchase or development of depreciable capital assets, including assets transferred to the corporation, are recorded as deferred capital contributions. This amount is amortized to revenue on the same basis as the related asset. Previously, the corporation recognized revenue when the contributions were received or receivable except for contributions of capital assets from the Government of Saskatchewan - General Revenue Fund that were recognized as direct increases to the net asset balance. The change in accounting policy has been applied retroactively and the 1998 financial statements have been restated.

The effect of the change in accounting policy on the capital fund is to increase revenue and excess of revenue (expenses) by 8,706 (1998 - 16,822), increase deferred capital contributions by 281,703 (1998 - 289,910). Net assets, beginning of year, is reduced by 289,910 (1998 - 304,371). Net assets, end of year, is reduced by 281,703 (1998 - 289,910).

3. Significant accounting policies

These financial statements have been prepared in accordance with generally accepted accounting principles and include the following significant accounting policies:

a) Fund accounting

The corporation's financial position and operating activities have been divided into the following major groupings:

i) Operating fund

The Operating fund includes net assets and income generated from the operations of the corporation. The Operating fund includes the capital assets under capital lease. Revenue includes charges for accommodation and commercial services and grants received from the Government of Saskatchewan - General Revenue Fund for custodial services. Expenses relate to the delivery of these services.

ii) Capital fund

The Capital fund includes the capital assets to which the corporation has legal title. Revenue consists of the annual amortized portion (Note 3(b)) of contributions received from the Government of Saskatchewan - General Revenue Fund for the construction, purchase or development of capital assets.

b) Revenue recognition - Capital fund

Contributions received or receivable from the Government of Saskatchewan - General Revenue Fund for the construction, purchase or development of depreciable capital assets, including assets transferred from the Government of Saskatchewan - General Revenue Fund, are deferred and amortized to revenue on the same basis as the related capital asset. Contributions received from the Government of Saskatchewan - General Revenue Fund for the purchase or development of non-depreciable capital assets such as land, including non-depreciable capital assets transferred from the Government of Saskatchewan - General Revenue Fund, are recognized as direct increases in the net asset balance in the year of acquisition.

Other amounts received or receivable from other sources during construction or development reduce the cost of the related asset.

c) Capital assets

i) Real estate investments

Properties contributed by the Government of Saskatchewan - General Revenue Fund are stated at appraised value approximating the government's depreciated historical cost at the date of transfer, determined by techniques generally accepted in the appraisal industry. Properties purchased or constructed by the corporation are stated at cost.

Properties acquired under capital lease arrangements are stated at the lesser of the present value of the minimum lease payments and the fair market value of the leased property.

The corporation capitalizes all direct costs relating to projects under construction including general, administrative and interest expenses.

Depreciation on properties is recorded on a straight-line basis over their estimated useful lives.

The estimated useful lives of properties are between one and 55 years. The average estimated useful life approximates 20 years.

ii) Equipment

Equipment contributed by the Government of Saskatchewan - General Revenue Fund is stated at depreciated historical cost at the date of transfer. Furniture and equipment purchased by the corporation is stated at cost. The corporation capitalized all direct costs relating to the development of a geographic information system including general, administrative and interest expense.

Depreciation on equipment, furniture and geographic information system development costs is recorded on a straight-line basis over the estimated useful life of the asset. The estimated useful lives range from two to 10 years.

Capital assets that can no longer be used by the corporation for their intended purpose are written down to net realizable value.

d) Inventories

Inventories are stated at the lower of cost and replacement cost as determined on a first in, first out basis.

4. Real estate investments

	1999			1998
	Land	Buildings	Total	Total
Operating fund				
In operation - under capital lease	—	66,629	66,629	65,243
Accumulated depreciation	—	(35,775)	(35,775)	(32,580)
	—	<u>30,854</u>	<u>30,854</u>	<u>32,663</u>
Capital fund				
In operation	46,462	454,888	501,350	501,068
Under construction	500	9,559	10,059	2,430
Held for disposal	25	302	327	327
	<u>46,987</u>	<u>464,749</u>	<u>511,736</u>	<u>503,825</u>
Accumulated depreciation	—	(183,393)	(183,393)	(168,094)
	<u>46,987</u>	<u>281,356</u>	<u>328,343</u>	<u>335,731</u>
	<u>46,987</u>	<u>312,210</u>	<u>359,197</u>	<u>368,394</u>

During 1999, the carrying value of real estate investments was reduced by 259 (1998 - 80) to reflect the reduced value of assets that can no longer be used by the corporation for their intended purpose.

5. Equipment

	<u>1999</u>			<u>1998</u>
	<u>Cost</u>	<u>Accumulated Depreciation</u>	<u>Total</u>	<u>Total</u>
Operating fund				
Other	<u>14</u>	<u>(3)</u>	<u>11</u>	<u>14</u>
Capital fund				
Vehicles	56,136	(34,375)	21,761	22,882
Aircraft	8,039	(2,100)	5,939	6,689
Geographic information system	14,209	(4,196)	10,013	12,874
Furniture	3,760	(3,130)	630	1,132
Other	<u>9,364</u>	<u>(8,275)</u>	<u>1,089</u>	<u>1,479</u>
	<u>91,508</u>	<u>(52,076)</u>	<u>39,432</u>	<u>45,056</u>
	<u>91,522</u>	<u>(52,079)</u>	<u>39,443</u>	<u>45,070</u>

During the year, the carrying value of equipment was reduced by 221 (1998 - nil) to reflect the reduced value of assets that can no longer be used by the corporation for their intended purpose.

In 1998, 432 received from third parties was applied to reduce the cost of the geographic information system prior to substantial completion of the project. Of the amounts received during 1998, 394 was received from related departments, agencies, corporations and public institutions.

6. Other assets

	<u>1999</u>	<u>1998</u>
Inventories of parts and supplies	4,776	3,959
Prepaid expenses	<u>3,106</u>	<u>3,513</u>
	<u>7,882</u>	<u>7,472</u>

7. Capital and operating lease obligations

Future minimum lease payments under capital and operating leases are:

Fiscal year	Capital leases	Operating leases
1999-00	12,610	26,818
2000-01	12,503	22,615
2001-02	12,523	19,212
2002-03	12,263	17,260
2003-04	11,870	14,667
Subsequently	<u>68,546</u>	<u>41,409</u>
	<u>130,315</u>	<u>141,981</u>
Less:		
Interest implicit in leases at an average rate of 12.62%	41,676	
Executory costs	<u>35,902</u>	
	<u>77,578</u>	
	<u>52,737</u>	

Capital leases expire at various dates up to May 31, 2012.

8. Deferred capital contributions

	<u>1999</u>	<u>1998</u>
Balance, beginning of year	289,910	304,371
Contributions received or receivable from the Government of Saskatchewan - General Revenue Fund	9,195	2,818
Contributions amortized to revenue	<u>(17,402)</u>	<u>(17,279)</u>
Balance, end of year	<u>281,703</u>	<u>289,910</u>

9. Expenses by object

Property management and general operations expenses on the Statement of Revenue, Expenses and Net Assets are reported by object as follows:

	<u>1999</u>	<u>1998</u>
Salaries and benefits	36,636	34,144
Goods and services for resale	37,999	33,401
Utilities	10,768	9,490
Property maintenance	7,286	8,105
Other property management	23,936	8,803
Other general operations	<u>6,890</u>	<u>6,744</u>
Total property management and general operations expenses	<u>123,515</u>	<u>100,687</u>

10. Comparison of budget and actual results

The Board of Directors approves the corporation's budget. The budget disclosed in the financial statements is restated to the accrual basis for comparative purposes.

Treasury Board and the Legislative Assembly approve the level of grant funding provided to the corporation.

11. Commitments

At March 31, 1999, the corporation has construction and capital purchase commitments of 34,020 (1998 - 19,439).

12. Pensions

Substantially all employees of the corporation are participants in either defined contribution or defined benefit pension plans.

Employees hired after October 1, 1977, make contributions to the Public Employees Pension Plan, a defined-contribution plan. Funding requirements are established by *The Superannuation (Supplementary Provisions) Act* and employee contributions are matched by the corporation.

Employees hired prior to October 1, 1977, who did not elect to transfer to the Public Employees Pension Plan by October 1, 1978, make contributions to the Public Service Superannuation Plan, a defined-benefit plan. The plan provides for pensions at retirement which are based on employees' years of service and their highest five years' earnings. The corporation does not make contributions to this plan. Pension obligations for this plan are the responsibility of the Government of Saskatchewan - General Revenue Fund.

13. Related party transactions

The corporation receives substantially all of its revenues from Saskatchewan Crown-controlled departments, agencies, corporations and public institutions. These revenues are determined primarily on the basis of recovery of costs incurred by the corporation. As a result, substantially all of the corporation's year-end accounts receivable are due from related departments, agencies, corporations and public institutions.

The corporation's financial statements include expenses such as rents, vehicle licenses, electrical and natural gas, telecommunication and data line (network) purchases, and employee benefit costs that result from routine operating transactions conducted at agreed upon rates with various related Saskatchewan Crown-controlled departments, agencies, corporations and public institutions.

The account balances resulting from purchases with related parties are included in the statement of financial position and are settled in normal trade terms. These transactions and amounts outstanding at year-end are as follows:

	<u>1999</u>	<u>1998</u>
Statement of Financial Position		
Capital lease obligations	8,709	8,938
Accounts payable	3,511	4,533
Statement of Revenue, Expenses and Net Assets		
Lease	1,849	2,391
Property management	10,188	9,490
Interest - capital lease	1,349	1,382
General operations	5,369	4,264

Other amounts payable to related parties and the terms of settlement are disclosed separately in these financial statements.

14. Financial instruments

	<u>1999</u>	<u>1998</u>
Capital lease obligations		
Carrying amount	52,737	54,324
Fair value	69,442	75,336

The fair value of the corporation's capital lease obligations is determined using year-end market rates. The carrying value of all other financial instruments including cash and marketable securities, accounts receivable and accounts payable approximates fair value as a result of the short period to maturity.

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. SPMC is not exposed to significant credit risk. The majority of the corporation's accounts receivable are owing from Saskatchewan Crown-controlled departments, agencies, corporations and public institutions.

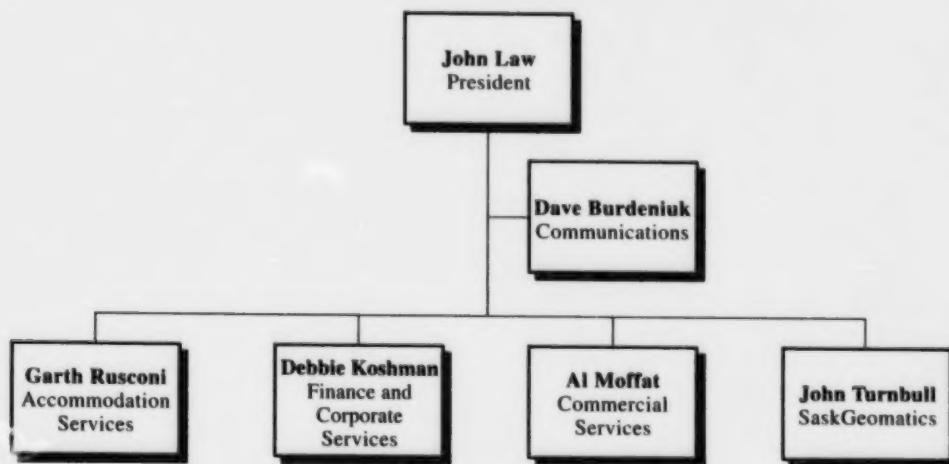
15. Uncertainty related to the Year 2000 issue

The Year 2000 issue arises because many computerized systems use two digits rather than four to identify a year. Date-sensitive systems may recognize the year 2000 as 1900 or some other date, resulting in errors when information using year 2000 dates is processed. In addition, similar problems may arise in some systems that use certain dates in 1999 to represent something other than a date. The effects of the Year 2000 issue may be experienced before, on or after January 1, 2000, and, if not addressed, the impact on operations and financial reporting may range from minor errors to significant systems failure that could affect an entity's ability to conduct normal business operations. It is not possible to be certain that all aspects of the Year 2000 issue affecting the corporation, including those related to the efforts of customers, suppliers or other third parties, will be fully resolved.

16. Subsequent event

On October 1, 1999, the assets, liabilities and operations of SaskGeomatics division will be transferred to the Saskatchewan Land Information Services Corporation, a related party.

Organizational Chart



Notes

1998-99 Board of Directors

Hon. Doreen Hamilton, Chair

Hon. Maynard Sonntag, member (Chair to September 21, 1998)

Hon. Eldon Lautermilch, (member to September 21, 1998)

Senior Management

John Law, President

Debbie Koshman, Vice President, Finance and Corporate Services

Al Moffat, Vice President, Commercial Services

Garth Rusconi, Vice President, Accommodation Services

John Turnbull, General Manager, SaskGeomatics

Dave Burdeniuk, Executive Director, Communications

Head Office

Saskatchewan Property Management Corporation

1840 Lorne Street

Regina, Saskatchewan

S4P 3V7

Additional Information

If you require more copies of this report or further information about SPMC, please contact the Communications Branch at 787-1238.

E-mail: comments@spmc.gov.sk.ca

Visit SPMC's website at: www.spmc.sasknet.sk.ca





Saskatchewan
Property Management
Corporation

1998-99 Annual Report
Supplementary Information

Schedule of Payments

Unaudited schedule of payments of \$20,000 or more for 1998-99
(excluding grants and personal services).

Payee	Amount
Acklands - Grainger Inc.	586,576
Action Office Interiors	126,941
Adilman's Ltd.	29,078
Admar Furniture Manufacturing (1990) Ltd.	45,092
Affiliated Security Systems	27,121
Aim Electric Ltd.	20,442
Aircraft Parts International	30,181
A.K. Holdings Ltd. & Property Development Ltd.	129,254
Allmar Distributors Ltd.	97,316
Alsask Fire Equipment Ltd.	27,654
Aodbt Offert Dressel Burnyeat Tracey Architects Ltd.	157,519
Arcee Construction Ltd.	22,770
Arcon Services Ltd. Fasttrack Mgmt Group Ltd.	134,953
Arctic Savings and Credit Union	35,813
Arm River, Rural Municipality No. 252	23,645
Army & Navy Department Store Limited	368,835
Assiniboia, Town of	25,214
Associated Asbestos Abatement Ltd.	275,139
Associated Engineering (Sask.) Ltd.	74,801
Assured Roofing Ltd.	34,759
Auto Chek	21,579
Auto Electric Service Ltd.	20,009
Avanti Office Products	723,721
Aviall	90,862
Aviation Supplies	27,021
Aviation Unlimited (1990) Inc.	83,668
Axidata Inc.	127,992
B & L Service (1995) Ltd.	24,271
Banadyga Mitchell Partnership Architects	81,230
Bank of Montreal	63,275
Barzeale & Burkosky Ltd.	43,522
Bast Radiator & Brake Ltd.	21,185
BDR Investments Ltd.	97,006
Beaver Lumber Co. Ltd.	34,832
Belmont Tire Corp.	29,550
Ben Kelley Architect Inc.	133,056
Bennett-Dunlop Ford Sales (1993) Limited	24,436
Bentall Properties Ltd. and Truscan Property Corporation	45,576
Berge Construction Ltd.	703,868
Berkeley JV	26,746
BetzDearborn Canada Inc.	25,077
Big Quill, Rural Municipality No. 308	28,387
Biggar, Rural Municipality No. 347	21,370
Blue Water Enterprises	50,400
B.M.B. Fire Protection Ltd.	44,060
Bowering Design Inc.	43,820
B. Rajani Architect Ltd.	41,215
Brandt Industries Ltd.	44,203
Brennan Supply	134,105
Brian E. Eldred - Architect	139,147
Broadcast Place Properties Inc.	192,117
Brookfield Homes Ltd.	311,856
Brookfield Management Services Saskatchewan Ltd.	1,207,893
Brownlee Beaton Kreke Consulting Engineers	520,139
Brown's Plymouth Chrysler	26,514
Brunswick Filing Systems Inc.	25,774
Buffalo Narrows Service Centre Inc.	23,065
Buhler Electric Inc.	57,219
Bunzl Distribution Inc.	41,182

Business Furnishings (Sask.) Ltd.	55,453
Business Stationers	182,308
C & E Mechanical Inc.	56,606
C & S Construction Co. Ltd.	59,295
Cafeteria Board	92,258
CalComp Canada Inc.	29,070
Canada Post Corporation	7,074,779
Canada Savings Bond Trust Account	68,266
Canadian Aero Accessories Ltd.	36,184
Canadian Broadcasting Corporation	77,303
Canadian Corps of Commissioners	1,158,607
Canadian Imperial Bank of Commerce	326,722,845
Canadian Tire Associate Store	63,101
Canadian Turbo (1993) Inc.	35,025
Canadian Waste Services Inc.	54,535
Canadian Western Bank	26,291
Capital Packers Limited	21,997
Cardinal Automotive (1992) Div. of 600373 Saskatchewan Ltd.	60,454
Carlyle Investment Incorporated	61,684
Carmont Construction Ltd.	315,144
Carnduff, Town of	31,038
Carrier Canada Limited	29,685
CCR Construction Ltd.	143,198
Century Glass Ltd.	30,227
Cherry Hill Developments	70,865
Christiansen, Chad	38,238
Chrysler Canada Ltd.	2,738,129
Circa Office Interiors Ltd.	33,587
Cite Design	55,849
Clark Roofing (1964) Ltd.	120,475
Clearwater Ventures	30,419
Clynes Aircraft Refinishing	31,402
Coast Paper	57,206
Colloyd Inc.	361,933
ConCreate USL Ltd.	654,890
Condon Survey Group Inc.	52,017
Conley Holdings Ltd.	419,539
Conley Management Ltd.	70,646
Convivium Corporation	27,526
Coopers & Lybrand	47,600
Corporate Express Canada, Inc.	120,506
Correctional Service Canada	30,129
Coscan Development Corporation	767,838
Court of Queen's Bench for Saskatchewan	149,758
CP Affiliated Security Systems	61,068
Crane Supply	168,963
Creative Door Services Ltd.	69,359
Crestview Chrysler Dodge Ltd.	23,155
Crestview Roofing Ltd.	338,282
Crown Investments Corporation of Saskatchewan	341,307
Crown Life Insurance	27,026
CTI Limited, Inc.	38,098
Cubbon Advertising	23,821
Data Business Forms	24,029
David Edwards Architect Ltd.	22,962
Declare Office Products Inc.	80,644
Delint & Taylor Architects Inc.	99,960
Deloitte & Touche Management Consultants	65,540
Devel-Tech Inc. Consulting Engineers/Systems	75,489
Diamond A Developments	32,513
Digital Equipment of Canada	33,373
Digital Mapping Systems (Saskatoon Land Surveyors)	30,550
Diners Club enRoute	36,917

Domco Construction Inc.	29,709	Harvard Developments Limited	1,587,533
Dover Elevators	155,811	Hewlett Packard (Canada) Ltd.	23,955
Dura Structures Ltd.	113,183	Hilderman Construction Ltd.	273,602
D2 Construction Ltd.	160,193	Hipperson Construction Company (1996) Limited	391,299
Eagle Creek Motor Products Ltd.	23,959	Hirsch Holdings Inc.	58,917
Eagle Holdings Inc.	130,914	Home Hardware	96,766
Eckl Developments Ltd. & Morgan Developments Ltd.	221,444	Honeywell Limited	144,230
Edco Plumbing & Heating Ltd.	29,543	Hooker Engineering Ltd.	20,689
Ecol Electric (Sask.) Ltd.	150,196	Houghton Boston	22,173
Enterprise Bowlen Ltd.	91,631	Hub City Asbestos Removal Limited	74,025
Environmental Filter (Canada) Ltd.	35,284	Hundseth Construction Ltd.	41,606
Erman, Karen	43,486	Husky Oil Marketing Company	182,428
Ernst & Young Chartered Accountants	62,286	IBM Canada Ltd.	303,651
Erwin's Moving and Delivery Ltd.	290,020	ICG Propane Inc.	21,755
ESRI Canada Limited	170,748	ICI Mortgage Managers Inc.	558,862
European Hardware Distributors	50,376	Ideal Electric Ltd.	24,646
Evans, Christopher J. H.	38,293	I.M.A. Courier	26,585
Exner Construction Ltd.	22,752	Impact Autobody Ltd.	22,417
F & C Millar Investments Ltd.	46,809	Imperial Oil	1,226,886
Fairview Dodge Chrysler Ltd.	21,271	Imperial Parking Ltd.	23,003
Fas Gas Oil Ltd.	243,825	Indian Head, Rural Municipality of	28,776
FastTrack Management Group Ltd.	2,207,324	Industrial Truck Service Ltd.	27,453
Federated Co-operatives Limited	763,534	Innova Envelope Inc. Division of Supremex Inc.	69,231
Field Aviation Company Inc.	79,288	Inter-City Mechanical (1985) Ltd.	143,240
Fisher, Marlene	37,982	International Water Supply Ltd.	63,361
Flame Tech Services Inc.	23,343	IPLC Corp.	29,300
Flight Safety International	87,691	ISE Inc.	89,785
Flynn Roofing (Canada) Ltd.	41,687	ISS Integrated Security Solutions Inc.	132,674
Focus Surveys (Sask.) Ltd.	44,413	J & H Marsh & McLennan (Sask.) Ltd.	587,306
Foto Flight Surveys Ltd.	80,454	Jamal Contracting Inc.	47,016
Franko Enterprises Ltd.	29,521	Jay's Moving and Storage Ltd.	49,668
Fraser Contracting Ltd.	45,220	J.C. Kenyon Engineering Inc.	67,336
Friesens Wholesale Division	501,609	J.M.G. Holdings Ltd.	60,428
Frontier Construction Ltd.	39,013	Johnson Controls Ltd.	87,769
Furniture World Bridge City Ltd.	21,813	Jordan Asbestos Removal Ltd.	53,387
Gabriel Construction Ltd.	716,391	J.S. Developers Ltd.	145,586
Gartner Group Inc.	160,189	Kal Tire	263,560
G.D. Byblow Services Inc.	36,057	Kamsack, Town of	28,683
GDS & Associates Systems Ltd.	147,042	Kanotech Information Systems Ltd.	34,190
GE Capital IT Solutions Inc.	57,216	Kemsol Products Ltd.	80,223
Gene's Ltd.	68,100	Ken Klein's Electric Ltd.	27,369
General Motors of Canada Ltd.	3,112,783	Ken Wilson Architect Ltd.	36,328
General Paint	49,416	Kenco Electric Ltd.	32,161
George Adams Carpentry & Construction Ltd.	62,119	KGP Construction & Management Ltd.	92,516
George, Nicholson, Franko, & Associates (1982) Ltd.	93,038	Kim Constructors Ltd.	123,719
Ghajar, Manoucher	143,569	Kim Management Services	42,900
Global Aerospace Corp.	46,348	Kindersley Plaza Ltd.	30,978
Globe-Elite Electrical Contractors	26,010	Koyl Commercial Real Estate Services Ltd.	887,335
Goodyear Canada Inc.	50,844	KPMG	420,015
Graham Construction and Engineering Ltd.	134,390	K-West Electric (1984) Ltd.	41,823
Grand & Toy Ltd.	84,952	Kyoto Investments Ltd.	146,188
Graphic Arts Printing Ltd.	63,704	L & C Management Ltd.	1,765,399
Gravelbourg, Rural Municipality No. 104	27,842	Lakeside Auto	27,017
Great West Life Assurance Co.	48,730	Lakeside Properties Corporation	1,246,209
Greenstar Equipment Ltd.	31,223	Lamb's Door Service Ltd.	46,007
Grinnell Fire Protection	246,418	Legal Holdings Inc.	23,369
Gus's Automotive Service & Car Wash	29,151	Lenale Developments Ltd.	104,651
H & H Holdings	66,101	Lesmeister Construction Ltd.	22,928
Hancock Plumbing Ltd.	23,508	Lesmeister Holdings Inc.	124,489
Harding, Boss & McLeod Surveys Ltd.	70,919	Lewis Instruments Ltd.	24,439
Hargill Management Ltd.	127,223	Linke, Hubert & Marion	21,540
Harry J. Jedlic Architect Ltd.	67,386	Litemor Distributors	95,659
Harts Upholstered Products Co. Ltd.	63,168	L.J.C. Holdings Ltd.	544,623

Lloyd Property Investment Ltd.	182,802	Outlook, Town of	56,642
Lloydminster Credit Union	238,813	Overhead Door Company of Prince Albert	21,364
LML Engineering Ltd.	26,457	Pacific & Western Leasing Inc.	1,780,828
London Life Insurance Co.	82,753	PAC Personal and Commercial Storage Inc.	156,946
Loraas Disposal Services Ltd.	56,116	Park Town Service Ltd.	100,301
Loran, Terhart & Associates Surveys Ltd.	29,973	Parkland Data Services Ltd.	104,347
MacMillan Bathurst	23,189	Parkway Office Holding Corp.	328,170
Macro Properties	80,977	Pattison MGM Architectural Services Ltd.	1,315,223
Magic White Janitors Warehouse Ltd.	23,408	Pauls Stevens Wells	32,685
Magna IV Saskatchewan Ltd.	25,094	PBSC Computer Training	35,935
Majestic Air Inc.	24,217	PCL Maxam A Joint Venture	3,184,324
Maple Creek News Ltd.	31,500	Peerless Property Management	128,433
Marathon Construction (Sask.) Ltd.	185,089	Percival Mercury Sales Ltd.	36,928
Marathon Holdings Ltd.	455,856	Perfect Choice Auto Inc.	27,182
Marathon Investments Limited	1,290,187	Petro-Canada	555,635
Marathon Investments Ltd., Managing Agent for Harvard Developments	2,324,924	Pettick Phillips Partners Architects Ltd.	429,042
Maritz Canada Inc.	24,430	Photo Trader Inc.	29,332
Mark's Custom Carpentry Ltd.	48,734	Pitney Bowes	56,442
Marquardt Mechanical Ltd.	139,668	Plainsmen Automotive Ltd.	49,199
Maurice Soulodre Architect Ltd.	33,972	Planned Commercial Interiors Ltd.	58,737
Maxim Chemical International Ltd.	34,557	PNG Globe Envelopes	28,945
McClocklin Real Estate Corp.	344,414	Polar Oils Ltd.	27,818
McIntyre Const. Inc.	25,550	Polaris Properties Ltd.	425,017
McKinnon's Plumbing & Heating (1990) Ltd.	34,465	Prairie Controls Services Ltd.	188,197
McMillan Lehrer Ellard Croft Architects Planners	89,404	Prairie Flying Service (1992) Ltd.	31,947
McNevin Management Ltd.	96,513	Pratt & Whitney Canada	36,040
Mengel Enterprises (1990) Ltd.	58,918	Prince Albert, City of	171,958
Mercury Graphics Corporation	43,689	Professional Home Rentals	50,914
Methy Construction & Maintenance Corporation	44,821	Pro-Flight Ltd.	131,846
Metro Electrical Contractors Ltd.	53,958	Public Employees Benefits Agency	110,815
Midwest Surveys (Sask.) Limited Surveyors & Engineers	31,482	Public Employees Dental Plan	327,273
ML Plumbing & Heating (1976) Ltd.	39,670	Public Employees Disability Income Plan	121,503
Mohawk Oil Co. Ltd.	258,825	Public Employees Group Life Plan	253,832
Monk Office Supply Ltd.	69,482	Public Employees Pension Plan	2,569,398
Montgomery KONE Elevator Co. Limited	48,791	Public Service Superannuation Plan	296,127
Montreal Floor Covering	64,986	Quest Communications Group Inc.	189,310
Moose Jaw Heating & Plumbing Inc.	29,230	R & D Hill Construction Ltd.	181,032
Moose Jaw, City of	160,459	Rajani & Associates Architects	23,532
MP Interactive Corporation	42,336	Ratner Realty Properties Inc.	1,138,793
Nalco Canada Inc. C3029	41,689	Ray's Moving & Storage Co. Ltd.	37,157
National Electric Ltd.	111,136	R.B.C. Dominion Securities	39,158
National Refrigeration Heating Ltd.	137,869	Receiver General	14,632,098
Neopost	20,962	Red Star Petroleum Ltd.	21,380
New Careers Corporation	184,137	Redco Holdings Ltd.	185,149
Nexus Holdings Inc.	92,885	Redenbach, Dorothy S.	77,675
Nichols Interiors Ltd.	27,741	Regal Flooring Ltd.	20,411
Nightingale Inc.	86,640	Regina, City of	491,840
N.I.S. Contractors Ltd.	312,408	Regina General Hospital	67,544
Norad Enterprises Ltd. and Property Developments Ltd.	55,856	Reisinger Development Ltd.	287,244
Nor-Mall Developments Inc.	275,556	Remai Investment Corporation	2,623,988
North Battleford, City of	78,055	R.L. Cushing Millwork Co. Ltd.	570,684
Northern Development Fund	67,200	RL Miller Contracting Ltd.	376,823
Northway Janitorial Services Ltd.	106,065	RNF Ventures Ltd.	261,312
O & Y Properties Inc.	1,068,572	Robb Kullman Engineering Ltd.	24,665
OK Tire & Auto Service	37,110	Roberts Properties Inc.	1,296,033
Olive Waller Zinkhan & Waller	117,328	Roland Mohl Properties Ltd.	24,133
Oliver Geomatics	102,007	Roof Management & Inspection Services	25,860
1 Stop Vacuum Centres	39,542	Royal Bank	21,475
Oracle Corporation Canada Inc.	36,218	Royal Canadian Legion	27,230
Orion Surveys Ltd.	36,003	Rucht, Herman	174,636
Osprey Wings	26,700	Sanderson, Ballicki, Popescu & Forsyth	95,305
Otis Canada Inc.	44,976	SaskEnergy	3,424,776
		Sask. Environment and Resource Management	67,880

Sask. Finance	4,537,003
Sask. Government Employees Union	514,974
Sask. Government Insurance	5,401,352
Sask. Highways and Transportation	376,297
Sask. Institute of Applied Science and Technology	199,568
Sask. Justice	21,745
Sask. Liquor and Gaming Authority	311,570
Sask. Municipal Affairs, Culture and Housing	24,569
Sask. Opportunities Corporation	584,471
Sask. Pension Annuity Fund	36,750
SaskPower	5,108,861
Sask. Public Service Commission	63,160
Sask. Research Council	169,470
Saskatchewan Salt Service	25,134
Saskatchewan School Trustees Association	23,492
SaskTel	2,506,568
Sask. Transportation Company	136,316
Sask. Water Corporation	85,299
Sask. Workers' Compensation Board	319,628
Saskatoon, City of	1,398,611
Saskatoon Land Surveyors	59,670
Saskatoon Mechanical Ltd.	124,786
Saunders Evans Architects Inc.	151,384
Sawchuk Mechanical Services	50,101
Schneider Canada Inc.	31,959
SciCan	20,879
Scythes Inc.	23,978
Semhar Cleaning	38,010
Serca Foodservice Inc. Scott National Division	243,865
SESL Geomatics (Sask.) Ltd.	54,152
Shell Canada Products Limited	665,950
Shippers Supply Inc.	26,619
SHL Computer Innovations	86,096
Skelton, J. T.	54,540
Smithcore Development Ltd.	1,134,812
Software Spectrum Canada Ltd.	123,249
Souris Valley Extended Care Centre	148,376
Southern Aviation Limited	61,913
Southland Canada Inc.	67,892
Spacesaver Mobile Storage Systems Corporation	207,212
Spectra Fan Services Ltd.	23,410
Speedy Auto & Window Glass	136,767
Standard Aero Limited	73,825
Stantec Consulting Ltd.	32,363
S.T.S. Credit Union	34,140
Style-Rite Properties Ltd.	38,394
Success Office Systems	52,529
Suer and Pollon Mechanical	444,521
Sun Life Company of Canada Ltd.	63,164
Sunspun Food Serv 1918	38,373
Superior Propane Inc.	32,171
Super Poly Bag	53,769
Supreme Office Products Limited	88,517
Sweetgrass Reserve 113	34,000
Swift Current, City of	252,170
Systems Resources Inc.	52,116
T & T Realty Ltd.	575,289
Taylor Gaudet Partnership	72,550
Technology Management Corporation "TMC"	182,742
TGS Land Development Corporation	551,834
The Architects Collaborative	126,410
The Board of Education Regina School Division No. 4	61,000
The Dominion Company	6,016,097

The Energy Doctor	32,932
The Executive Source	50,694
The Standard Life Assurance Company	711,480
Thorpe Brothers Ltd.	178,274
Thysen Elevator Limited	63,685
Tim Burton's Moving	57,736
Toronto Dominion Bank & Trust	36,816
Toshiba of Canada Limited	105,497
Trane Canada	85,319
Trane Saskatchewan	60,564
Transource Conversion Group	482,328
Triathlon Mapping Corporation	184,806
Tri-City Surveys Ltd.	67,791
Trident Holdings	40,331
Triple "C" Construction Ltd.	102,592
Triple Seven Chrysler	35,192
TS & M Supply	34,536
TSL Mechanical Ltd.	72,930
TTL Computer Concepts	59,742
UMA Engineering Ltd.	32,208
UMA Geomatics A Division of UMA Engineering Ltd.	381,865
Unisource Canada Inc.	799,425
University of Regina	53,067
Uranium City Bulk Fuel Ltd.	20,814
Vaughan's/Queen City Moving & Storage	71,452
Victory Construction Ltd.	32,083
Vipond Fire Protection Inc.	24,616
Wallace & Wallace Fences LT	332,852
Walter's Industrial Mechanical Ltd.	72,757
Wappel Construction Co. Ltd.	46,900
Warneke-Theobald, Erwin	181,655
Wascana Centre Authority	127,806
Wascana Energy Inc.	61,705
Wattcomm	21,728
Webb's Office Equipment Inc.	42,165
Webster Surveys Ltd.	30,075
West Central Developments Ltd.	339,577
West Wind Aviation	180,819
Western Avionics Inc.	66,378
Western CML Cleaners Ltd.	24,542
Western Limited Circle 1 Properties Ltd.	48,559
Western Propeller Company Ltd.	48,008
Westridge Construction Ltd.	7,487,848
Westside Service Centre Ltd.	36,144
Weyburn Square Developments Ltd.	493,238
William Kelly Architect (1983) Limited	54,403
Winroc Supplies Ltd.	52,529
Wolfe Group of Companies	62,692
Wolfe Group Investments Ltd.	3,039,298
Wolseley, Rural Municipality of No. 155	22,345
Women Entrepreneurs of Saskatchewan Inc.	36,663
Wood Cogger Ltd.	45,176
W.T. McGinn and Associates (1980) Ltd.	22,864
Xerox Canada Ltd.	182,188
586990 Saskatchewan Ltd.	194,701
590577 Saskatchewan Ltd.	227,030
592791 Saskatchewan Ltd.	66,335
617275 Saskatchewan Ltd.	1,272,158
Payees under \$20,000	9,061,248

Total

\$488,051,541

Grants in Lieu of Taxes and Travel Expenses

Unaudited schedule of grants paid in lieu of property taxes and local improvement charges of \$5,000 or more for 1998-99.

Payee	Amount
Estevan, City of	\$34,424
Melfort, City of	10,763
Moose Jaw, City of	9,056
Prince Albert, City of	7,462
Regina, City of	65,304
Saskatoon, City of	222,560
Payees under \$5,000	19,503
Total	<u>\$369,072</u>

Unaudited schedule of ministers' travel for 1998-99.

Minister	Amount
Hon. Doreen Hamilton	\$1,382
Hon. Maynard Sonntag	45,041
Recoveries	
Saskatchewan Liquor & Gaming Authority	16,741
Saskatchewan Water Corporation	7,383
Total	<u>\$22,299</u>

Personal Services

Unaudited schedule of payments to individuals for salaries, wages, overtime, severance, temporary performance of higher duties and other personnel-related expenditures for 1998-99.

Payee	Amount
Aamundsen, Carsten	\$31,425
Adams, Thelma	31,741
Adams, Wayne J.	62,220
Adelman, David L.	50,199
Albert, Wayne Ed	43,279
Alberts, Vicki Lou	26,278
Allen, George	51,588
Ambridge, Roger	57,636
Amyotte, Deborah L.	22,341
Amyotte, Mannie H.	39,877
Anderson, Clara	31,752
Anderson, Harvey	48,900
Anderson, Kim	26,624
Anderson, Nancy	26,166
Anderson, Sheryl	26,379
Anderson, Wayne M.	29,833
Andres Jr., Roque	22,727
Ansell, Francois	28,603
Apperley, Ty	28,725
April, Kerry G.	20,124
April, Lawrence	39,672
Armstrong, Allan	30,840
Arndt, Howard	57,636
Arsenault, Doug	26,298
Arsenault, Maurice W.	76,224
Arseneau, Susan L.	24,372
Arthur, David Sloan	49,392
Ashton, Kenneth W.	66,344
Auchstaetter, Bradley G.	34,772
Ayotte, Roland V.	45,512
Bachinski, Terry John	48,396
Bairu, Yehdego	26,919
Baker, Kristin L.	34,763
Balkwill, Edward G.	51,294
Baragar, Robert	40,300
Barber, Colin R.	57,163
Barnes, Sherri D.	29,202
Barsi, Gerry C.	37,350
Bata, Steve	45,030
Bateman, Allen W.	49,848
Bates, Barry	25,464
Bates, Rodney	27,186
Bates, Sandra	34,394
Bayer, Paula R.	26,405
Bear, Daniel M.	26,035
Beaurivage, Ronald A.	35,765
Becker, Martin F.	31,425
Bell, Richard	26,338
Bella, Wilhelmina Lee	25,536
Bellamy, Raymond G.	40,489
Bender, Gerald	57,024
Bender, Shelly	23,947
Benecick, Al	57,612
Bens, Calvin	28,080
Benson, Byron	25,038
Berg, Eilyn	32,104
Bernstein, Alfred G.	66,552
Billingsley, Glenn W.	24,541

Birns-Hahn, Michele M.	38,137
Bishop, Bruce	76,224
Bjelland, Raye	51,102
Blashill, Paul F.	26,485
Blenkin, Laverna June	45,039
Blondeau, Gordon B.	30,840
Blondeau, John C.	28,902
Blonke, Calvin	43,934
Blue, Malcolm	64,881
Blythe, Donna E.	32,943
Bogard, Brent W.	64,176
Bohn, Raymond	25,200
Bokamyer, Sandra	26,718
Bolianatz, Trevor W.	41,328
Bourgeault, Lionel J.	28,429
Bourgeois, Daniel J.	66,171
Bourque, Monty P.	25,183
Boyd, James Arthur	66,552
Boyer, Ronald	33,575
Boyko, Melba	29,783
Bozak, Robert W.	28,448
Brandolino, Arthur	29,533
Braniff, Mervin D.	27,769
Brass, Jeff	29,480
Brierley, Lloyd E.	39,111
Briggs, Dennis M.	30,023
Brisbois, Caroline C.	26,006
Brisbois, Lawrence G.	35,940
Brochu, Elaine K.	32,406
Brock, Cyril D.	47,124
Brooks, Rose	24,135
Brown, Gordon H.	27,105
Brown, Herb T.	43,944
Brown, Marianna	38,677
Brown, Michael	25,819
Brown, Reginald	34,549
Browne, Gerald	29,736
Bruce, Shelley	47,808
Bryanton, Dave S.	64,980
Buckoski, Martha E.	27,336
Bucsis, Barry	32,024
Bucsis, Wayne	39,314
Buehler, Bradley	24,568
Bumphrey, R. Brian	27,750
Bumphrey, William	53,976
Burdeniuk, Dave K.	63,204
Bush, Donald R.	43,944
Busse, Steve	29,098
Buzash, Glenn E.	35,378
Buzash, Joyce	25,197
Buzash, Randy A.	25,421
Buzash, Trenna L.	28,350
Bye, S. Doreen	26,828
Cade, Robert V.	61,704
Caleval, Perry	26,514
Campbell, Allan	27,805
Cardinal, Dianne	35,990
Carmichael, Catherine M.	28,476
Carr, Jeff	48,267
Carriere, Dean	27,809
Carson, Thomas Wayne	37,837
Casper, Wilson	30,198
Cattell, Lyle	44,380

Chamberlain, Dennis G.	36,641
Charette, Joseph Tom	32,077
Cherneski, Donald N.	36,996
Chitollie, Bryan P.	43,898
Christensen, Brent	21,598
Christie, Deborah L.	70,524
Christoffel, Douglas W.	32,375
Clarke, Donald B.	27,878
Clarke, Robert G.	33,156
Clarke, Virginia	28,461
Coakwell, Richard	39,672
Coleman, Jeffrey Robert	34,976
Conway, Charlene	25,404
Cook, Lawrence Burt	47,580
Coomber, Roy R.	58,536
Coombs, Keith D.	48,900
Coppin, Harold Wayne	64,596
Coult, Eunice A.	46,284
Courchene, Michael	36,654
Crain, Herman	25,096
Cramatte, Rene H.	26,760
Crofts, Marlene	25,644
Cross, Shannon Jane	45,039
Cullen, Cindy	36,869
Currie, Jacqueline D.	29,634
Dalrymple, Walter E.	82,791
Darnell, Lenora M.	35,196
Dash, Dale	20,933
Davalos, Humberto A.	29,260
Davis, James R.	29,387
Day, Barry A.	37,816
Dean, Wilfred	27,473
Deck, Glenn	57,624
Demassi, Corey M.	28,246
Demassi, Michael J.	45,925
Deptuch, Brian	26,040
Desnoyers, Edward Joseph	71,232
Despins, Glen	42,768
Deutsch, Nelda	25,877
Diebel, Gary	20,536
Dielschneider, Barry R.	55,569
Dishko, David Simon	41,216
Dixon, Doug J.	34,759
Donovel, Ivan N.	34,881
Dorval, Brent C.	29,562
Drader, Cathy E.	53,486
Draper, Robert D.	51,102
Drummond, Norman	76,224
Dubray, Bradley H.	32,096
Dubray, Lester	57,636
Duhaime, Victor	26,982
Dumalski, John	67,200
Dumontier, Dennis	37,416
Dunbar, Terry P.	37,830
Duncan, Richard W.	26,787
Dunlop, Brenda J.	30,176
Dupuis, Robert	27,935
Dureau, Darwin Scott	24,689
Durling, Harry	68,268
Dusyk, Charlotte G.	55,404
Duval, Colleen M.	36,240
Dvernichuk, Joel M.	40,105
Dyer, Marnie	28,990

Dziak, Lilia	30,655
Eason, Sid A.	40,236
Eaton, Stuart	48,735
Ecklund, Leanne M.	34,399
Eisenkirch, Robert	20,512
Elder, Douglas	51,953
Elder, Robert D.	41,081
Elford, Randy	29,589
Elke, Dianne	44,352
Ell, Larry	43,944
Elliott, Eric	39,672
Ens, Kenneth	27,672
Eplen, Leanne	25,724
Eplen, Mary A.R.	28,267
Erickson, Robert A.G.	53,376
Ermel, Ron	29,938
Estate of Hosford, A. Denis	29,997
Estate of Nameth, Robert	41,258
Evans, Marilyn G.	28,239
Ewanchyna, Jerry	28,495
Fahselt, Brent	27,768
Fayant, Cecelia Marie	25,815
Fedorchuk, Joseph Peter	60,804
Feeley, James Myron	44,449
Fehr, Guy	45,951
Fenrich, Mark	39,645
Ferguson, Patricia	29,108
Ferguson, Shelly	48,360
Ferrara, Allan E.	56,592
Fiddler, Cary A.	25,949
Fiddler, Ken	27,056
Fiddler, Timothy	26,477
Fidler, Ramona B.	22,980
Fiessel, Brenda	29,233
Fisher, Linda	36,714
Fisher, Robert R.	29,474
Fiske, Gerald R.	44,836
Fitzpatrick, William	39,543
Fletcher, Leona	27,142
Forsyth, David	31,841
Forsythe, Beverly E.	24,477
Fossum, David	35,777
Fossum, Robert	34,579
Fouillard, Jane A.M.	55,480
Fox, Marilyn	23,577
Frandsen, Walter	26,236
Fraser, Paul M.	63,996
Frederick, Jan	36,714
Frederick, Ken	53,026
Frei, Brian M.	26,583
Frischholz, Perry A.	46,249
Frohlick, Sheri L.	27,541
Fromanger, Elene	32,410
Fuentes, Juan L.	35,214
Fuhr, Marva A.	26,430
Gackle, Donald	39,672
Gall, Mark W.	37,679
Gallagher, Thomas	51,149
Gardner, Fred R.	52,569
Gartner, Anita D.	26,530
Gartner, Doreen	28,301
Gartner, Sharon L.	26,501
Gaudry, Joseph D.	48,213

Gebhardt, Darren	29,202	Hislop, Darcy J.	52,920
Gee, Hartland J.	39,672	Hoenmans, Gregory	29,463
Gehring, Betty Lou	28,476	Hoffman, Kenneth J.	25,300
Gelowicz, Rhonda	33,083	Hogan, J. Daryl	26,362
Gelsinger, Dennis M.	47,211	Holtom, David L.	44,652
Gendall, Leonard	62,244	Horsefall, Rosanne	30,746
Gennutt, Wolfgang	41,166	Horsman, Debbie L.	33,997
Gergely, Darlene	25,536	Horvath, Garry L.	33,279
Gettle, Gary P.	27,768	Houk, Shannon L.	27,486
Gibbons, Carol	28,650	Houseman, Keith	40,236
Gieni, Mark	28,347	Hryhor, Lois	35,196
Gilchrist, Ian G.	56,938	Huber, Glen Erven	52,622
Goertz, Dale M.	23,815	Huber, Helen	63,432
Goota, Suzanne	26,242	Huber, Sandi G.	23,291
Gordon, Gary	26,453	Hugel, Brian	33,869
Graves, Gisa V.	31,738	Hugo, Victor	29,165
Green, Connie Ann	33,984	Husak, Wayne	35,482
Greer, Daryl R.	26,715	Hutzul, Dennis N.	26,026
Gregoire, Garry	26,607	Huyghebaert, John M.	36,584
Greier, Sheldon W.	21,774	Indzeoski, Greg	46,384
Grover, Diane	25,660	Ionescu, Joan	40,577
Gurski, Diane	31,958	Isbister, Robert A.	69,504
Gustafson, Ernie M.	31,688	Ivan, Allan L.	24,029
Guthrie, Hugh T.	69,129	Ivey, Gerald N.	46,563
Hadland, Myron	29,721	Jackson, Bruce	41,418
Hagel, Thomas	46,094	Jackson, Garry	29,807
Hagen, Elsie	29,002	Jacobs, Larry D.	40,510
Halbgewachs, Donald	27,750	Jacobson, Sharon	31,752
Halbgewachs, Elizabeth	26,514	Jahnke, Aaron A.M.	41,472
Hale, Nancy J.	20,460	Janzen, Kenneth D.	32,307
Hall, Rita	26,222	Jarvin, Miles	26,241
Halpape, Janet	26,579	Jenkins, Donald Kevin	31,754
Halvorson, Carol	40,058	Jensen, Alan Ivar	58,692
Hamilton, Dale L.	49,920	Jerkovits, Sandor	37,052
Hamilton, Roberta D.	30,688	Jessop, Colin	58,958
Hammond, Glen	38,106	Jijian, Jamie	25,943
Hamre, Barry	59,809	Johnson, Beverly Diane	50,100
Handford, Leslie A.	61,632	Johnson, Blaine J.	33,506
Hanley, Jody W.	25,491	Johnson, Cameron	29,722
Hanofski, Rudy	20,221	Johnson, Daniel S.	28,072
Hansen, Alan	54,252	Johnson, David Monroe	28,499
Hansen, Cecile	28,433	Johnson, Robert J.	29,392
Harold, Tom J.	27,504	Johnson, William	62,736
Harrison, Kathleen M.	33,186	Johnstone, Corey C.	20,284
Haugen, Brett	33,915	Jones, Dale	30,163
Hazelaar, Ron	71,232	Jones, Dennis C.	76,224
Heck, Brent	38,712	Jones, Ian	47,580
Hegel, Kenneth E.	66,552	Joorisity, Leslie A.	32,534
Hehn, Michael	26,581	Judd, Ted W.	30,078
Heisler, Mary	25,642	Juliusson, Baldwin	45,610
Hendrickson, Penny-Sue	37,644	Juneau, Bernie	32,586
Hendrickson, Roy	62,558	Kachmarski, Donald J.	34,101
Hepting, Heather	37,434	Kachur, Carey-Shayne	25,731
Herbert, David G.	31,524	Kachur, Dana	35,411
Herndier, Lori D.	32,197	Kaczmer, Reg	44,124
Hetherington, Glen	25,884	Kaczmer, Shirley A.	29,202
Hetherington, Noreen A.	66,771	Kasper, Kenneth	27,938
Hicks, Debbie L.	35,727	Kauck, Meinrad	30,141
Highet, Neil	40,482	Kayseass, Albert	26,333
Hill, Daniel	50,686	Keck, Douglas J.	31,779
Hill, Mervin	40,611	Keene, David J.	26,477
Hilsen, Barrie M.	82,464	Keller, Bernice	38,706
Hipfner, Ronald	48,156	Keller, Roger	27,853

Kelly, Abby	21,894	Leefe, Harvey	26,363
Kempin, Ashley	22,765	Leitner, Gregory A.	37,029
Kennard, Peggy E.	32,250	Lenic, Todd	25,900
Kennedy, Barry	32,012	Leon, Luis	49,292
Kennedy, Harlan G.	68,880	Leonard, John Brian	49,392
Kennedy, Myrna R.	29,934	Lerach, Arlene M.	33,884
Kennedy, Rhonda N.	25,895	Lewchuk, Brian	24,593
Kent, Donald	25,650	Lewis, Ken	41,803
Kereluk, James I.	29,148	Liagridonis, Matina	25,408
Kingston, Doug I.	29,166	Liberet, Randy	51,489
Kipling, Penelope Ann ..	28,476	Listwan, Joan	27,049
Kirkham, Steve B.	40,518	Littlemore, Russell	36,609
Kist, Marvin W.	49,392	Loewen, Shelley	24,251
Kleckner, Kevin James ..	37,605	Long, Garry R.	58,200
Klein, Bonnie	25,796	Loveday, Brian W.	27,977
Klippenstein, Michael ..	47,178	Loveridge, Barbara L.	62,244
Knisley, Daniel G.	56,691	Low, James F.	29,622
Knorr, Richard	36,654	Lowe, Geoffrey Jay	27,620
Kocur, Ken R.	34,979	Lowenberger, Herbert Ron ..	35,775
Kolls, Fred J.	23,701	Lund, Kenneth	68,706
Kolosa, Beverly A.	30,702	Lylyk, Sharon M.	26,922
Koroluk, Donald J.	76,224	Lynden, Michael	58,104
Koshinsky, Dennis	30,146	Macaulay, Gilbert Wiles	70,380
Koshman, Debbie F.	95,484	MacDonald, William Bannatyne ..	28,770
Kostiuk, Karen L.	32,984	MacKenzie, Allan	33,798
Kostiw, Edward P.	31,102	MacKenzie, Grant	39,267
Kotyik, Barry P.	39,452	MacLeod, Ronald J.	61,587
Kowal, Jacqueline	27,081	MacLeod, Ryan N.	22,445
Kowalski, Darlene G.	29,478	MacMillan, Scot P.	25,181
Kowalski, Darrell M.	31,847	MacPherson, Maxine	48,574
Koza, Daryl	43,572	Madden, Robert N.	66,552
Koziel, Cosette	27,097	Madsen, Christina A.	32,173
Kraft, Daryl	33,654	Magnin, Norman	33,420
Krahenbil, Brent A.	45,704	Maier, Thelma Anne	28,688
Krug, Leslie P.	41,228	Malanowich, Eva	26,373
Krupski, Jane M.	28,297	Mann, Dietrich	35,130
Kullman, Beverley A.	48,744	Manton, Darren W.	29,845
Kulyk, Larry A.	28,443	Marbach, Art Jack	40,236
Kunji, David J.	40,236	Marcotte, Sandra	23,184
Kuntz, Earla M.	38,724	Marion, Leonard	31,744
Laberge, Andre Michel ..	52,452	Markel, Raye A.	34,570
Laberge, Jon P.L.	23,809	Maroudis, Michael	26,144
Laing, Eric J.	48,142	Martin, Ron	38,143
Lam Lam, Tri	26,476	Martin, Shelley A.	32,380
Lambert, Philip	66,400	Martin, Wayne	30,184
Lamothe, Michel G.	24,768	Martynook, Jeanette Gale ..	30,007
Lang, Daniel J.	33,339	Mason, Glennys	24,952
Lang, Shirley A.	31,902	Massel, Marian R.	30,137
Langkammer, Dianne	27,339	Massoud, Ibrahim	57,636
Langmaier, Steven P.	20,073	Matlock, Lisa A.	46,918
Larson, Judy	26,538	Matthew, William Alexander ..	57,684
Larson, Pamela J.	29,586	Matusko, Marjorie	36,714
Larson, Sandra	27,015	McAulay, James	57,636
Lasalle, Murray J.	24,546	McCallum, Lena	22,555
Lavallee, Ronald	21,763	McCormick, Donna E.	70,170
Lavik, Teresa A.	24,245	McDonald, Debra	25,881
Law, John Patrick	99,408	McEwen, Elizabeth Gail	28,392
Lawley, Betty A.	30,672	McGillis, George P.	30,773
Lawrence, Donald E.	26,367	McGillivray-Blais, Janet M.	47,796
Lawrence, Shareen	26,990	McGonigal, Wayne	28,208
Leachman, Bill	27,583	McGratten, Marilyn A.	27,324
Lae, King	48,756	McGregor, Blanche	21,634
Lee, Lim Y.	58,368	McGregor, Ryan	22,729

McInnes, Darren	26,550	Ottenbreit, Robert	26,476
McKeen, Jill	67,580	Paczko, Rhonda M.	21,926
McLeod, James	39,278	Paczkoski, Shirley	26,187
Mead, Ken	26,547	Painter, Neil Kenneth	40,236
Mead, Sheila Elizabeth	26,487	Palma, Ana	21,701
Medl, Edwin	28,250	Paquin, Alvin G.	36,548
Mephah, Michael P.	68,970	Parker, Barrie Richard	63,459
Mephah, Susan M.	52,282	Parker, Curtis	39,059
Mercer, Robert	27,769	Pasqua, Patrina Y.	24,337
Merkowsky, Bernice	24,149	Pass, Jason	52,368
Metz, Marcel G.	33,559	Patterson, Robert	31,909
Metz, Tracey A.	26,376	Patzwald, Larry A.	24,887
Metz, Trevor	27,479	Paul, George B.	31,946
Meyer, Norman	61,032	Paul, Oran K.	60,402
Meyers, Lloyd	38,582	Paul, Rick C.	25,875
Michel, Donna	27,950	Pauli, Holly	30,734
Milleker, Dwight E.J.	51,072	Peach, Brent	50,583
Miller, Vera	37,842	Pearson, Duane	28,712
Milliken, Jim E.	28,175	Pelletier, George	41,512
Minion, Dale R.	76,224	Pelletier, Hollie J.	26,449
Mitchell, Glynn Patrick	48,744	Pelletier, Shane	26,636
Mitchell, Jim A.	47,713	Penner, Erv	41,796
Moen, Dale L.	40,414	Perrin, Dale	27,819
Moffat, Alan H.	93,652	Perry, Lyndon	27,134
Moffat, Darrell	39,672	Peters, Carla M.	25,804
Mohns, Lynn	25,356	Peterson, Margaret	38,724
Moore, Terry E.	26,187	Phillips, Michael	21,091
Moore, Valerie D.	47,618	Pichula, Kenneth	26,315
Moran, Ricardo A.	54,822	Pichula, Tracy	26,137
Morgan, Lila B.	33,458	Pidborochynski, Harry J.	26,460
Morgan, Marlene	24,935	Pierce, Patrick D.	49,236
Morhart, Raymond M.	40,561	Podhorodeski, Brian	30,836
Moro, Ernesto	27,916	Pollard, Danny L.	29,096
Morris, Murray C.	36,973	Pompou, Morris	27,394
Mosiman, Marilyn H.	27,360	Porter, Hugh Douglas	71,232
Mullen, Allen D.	62,280	Porter, Loreen	33,094
Munday, William R.	64,097	Potter, John R.	71,954
Murray, Ken	37,150	Powers, Jeannette	29,202
Music, Heather	48,477	Presnell, Jacqueline E.	46,344
Musk, Darcy G.	25,213	Preston, Sharron	29,926
Mysiorek, Miroslaw	33,848	Prytula, Dennis L.	42,894
Nahirney, Daniel Steven	30,189	Radigan, Paul	47,488
Natomagan, Margaret	24,622	Rakochy, Bob	30,426
Neb, Eugene	30,702	Randall, Allen J.	25,846
Nelson, Debra	24,528	Randall, Lee	30,764
Nelson, Wayne D.	36,525	Randall, Norman J.	46,902
Nepper, Paul R.	54,876	Rankin, Linda	29,202
Neveu, Robert J.	27,305	Read, Claire	26,531
Nicholas, Sandy	27,739	Read, Terry D.	31,941
Nicholson, Lawrence	27,183	Reddekopp, Cornie	32,670
Nicholson, Leslie	44,304	Reddick, Caldwell C.	26,985
Nikish, Allan T.	30,251	Regnier, Norma I.	33,998
Nordin, Albert	66,552	Reid, Rae G.	71,232
O'Brien, Patrick D.	65,425	Reigert, Albert D.	33,314
O'Connell, Dan	43,779	Reilly, Bev M.	25,543
Oborowsky, Lawrence P.	44,126	Rein, Bruce H.	26,693
Ochitwa, Paul Orest	62,220	Reinhardt, Ken K.	24,072
Ollenberg, Dian	29,762	Reiss, Sharon	30,694
Olson, Arnell	33,218	Renner, Gary D.	36,654
Olson, Stephen	31,752	Renton, D. Ross	40,028
Orr, Marianne C.	29,202	Richards, Darnella	26,723
Osicki, Gregory H.	62,220	Richardson, Glenn	53,416
Otten, Brian	29,784	Rider, Terry	25,973

Rist, Wendy Marie	25,536	Sorowski, Doug	25,792
Robin, Dickson J.	52,712	Spanier, Gilbert L.	28,738
Rogal, Ronald	27,590	Squirrel, Kenneth B.	25,965
Rohovich, Doyle	26,579	St. Pierre, Frank	25,607
Roots, Brian	27,773	Stacyszyn, Eugene	38,826
Rose, Claire	26,040	Stacyszyn, Valerie A.	42,354
Rose, Rae M.	34,885	Stadnyk, Perry	28,333
Rosenau, Brian C.	43,326	Stallard, Aileen	34,533
Rosenau, Troy	21,315	Stankewich, Lawrence	51,352
Roske, Jason P.	33,817	Staruiala, Greg	27,340
Rosnes, R. Dale	41,614	Statler, Stacey	34,443
Rosseker, Richard	29,723	Stechyshyn, Ronald	27,727
Roy, Leonard	43,944	Steeves, Douglas J.	40,968
Roy, Wynona	58,737	Stepaniuk, Peter	35,196
Rusconi, Garth	95,484	Stone, Kenneth	38,215
Rusconi, John	25,065	Stordy, John F.	46,758
Ruskin, Christine	29,205	Strand, Kelvin William	62,220
Sali, Raymond	27,736	Strierner, Garry	46,640
Saluk, Don	27,829	Striha, Richard	26,280
Samoleski, Bill	29,769	Stroh, Helen	32,534
Sankey, Danny	57,036	Studer, Peter T.	45,732
Sass, Leonard John	43,785	Stuehler, Lorraine	26,204
Sawatzky, Gerald G.	40,518	Stusek, Ronald A.	57,636
Schlechter, Tyson W.	23,600	Suley, Murray	28,135
Schmalenberg, Dawn M.	40,080	Sullivan, Roger M.	28,708
Schmidt, Eldor C.	71,232	Sweet, Jeff D.	61,756
Schneider, Jaynell H.	30,102	Tafelmeyer, Douglas	29,407
Schneider, Trent D.	37,931	Talbot, Denise B.	35,850
Schnell, Fergus	51,027	Tam, Minoah	65,373
Schultz, Howard C.	43,966	Tamaki, Graham T.	62,220
Schulz, Jodi L.	23,604	Tames, Gerald	26,133
Schumacher, Brian R.	59,370	Tank, Janice	27,134
Schuermans, Alison	36,714	Taylor, Jim A.	27,709
Schuermans, Frank	55,656	Taylor, Sharlene Susan	32,577
Scott, Perry	55,320	Tetlock, Janet D.	30,702
Scovoranski, Edward	31,157	Thacyk, Lisa	26,379
Seaborg, Garry A.	40,281	Thiemann, Anthony A.	40,773
Seabrook, Kenneth	45,053	Tice, Bernadette E.	47,594
Searson, George N.	29,325	Tochor, Jeff	28,373
Sebastian, Michelle	25,310	Tomanek, Victor C.	45,051
Secuur, David W.	35,394	Tomporowski, Duane	44,088
Sedley, Raymond	28,733	Trall, Stuart	27,604
Seepersaud, Joy	36,714	Tressel, Lorna J.	27,070
Selinger, Donna	25,802	Tuer, Donna	44,412
Selinger, Kevin J.	45,078	Tulik, Terry R.	27,768
Selinger, Raeanne	38,748	Turnbull, John B.	87,264
Semaschuk, Lawrence	26,959	Ueland, Donna	29,202
Serrano, Felix	31,731	Uleryk, Kathleen	27,604
Shanner, Robert G.	59,700	Ulrich, Rodney	57,636
Shaw, James E.	27,670	Urjasz, Annette	27,507
Shillington, Ivan	34,036	Urjasz, Marilyn	37,956
Shirkey, Charles	30,267	Vandepolder, Gus J.A.	66,552
Shore, Judith	43,806	Venaas, Garry W.	48,216
Shorter, Lenore	26,734	Villeneuve, Rosella	22,849
Shumay, Henry	39,180	Vincent, Donald L.	26,562
Silzer, Delayne A.	42,278	Volk, Edwin	27,134
Sitter, Sharon	26,456	Voss, Marvin R.	44,250
Smith, Blair A.	29,837	Waffle, Ronald Anthony	27,750
Smith, Myrtle	27,254	Wake, Michelle	37,094
Smith, Shaun D.	56,220	Wall, Leila M.	30,702
Smith, Sheila	29,202	Wall, Ruby	26,982
Sobkow, Lora	34,947	Walsh, Anthony J.	50,328
Sorensen, Darryl A.	44,709	Walter, Kenneth N.	63,197

Ward, Brenda	29,202
Ward, Ralph W.	25,570
Wasnik, Elsie	31,211
Waters, William George	27,768
Watson, Colin C.	34,030
Waugh, Marilyn A.	37,034
Wawryk, Robert Joseph	73,836
Weeks, Harvey G.	40,036
Weinberger, Howard	38,173
Weinmaster, Bryon B.	27,886
Weir, Patrick	41,248
Weisgerber, Garth Timothy	40,197
Welder, Roger D.	27,126
Welke, Grant Frances	65,328
Welsh, Roderick	25,551
Wenman, Dean	33,170
Wessel, Trevor K.	48,594
Whitehead, Darren	52,608
Wiebe, Grant	26,931
Wilcocks, Dean	29,461
Wilde, Gloria Mae	36,342
Willey, Ronald E.	29,986
Will, Margaret	28,103
Williams, Pamela	20,926
Williams, Terrance M.	31,720
Williams, Tracy M.	47,580
Williamson, Peter C.	29,657
Willison, Stuart Roy	30,193
Wilson, David Allan	57,798
Wilson, John A.	41,211
Winter, Wayne	24,146
Wisemiller, Carl	27,946
Wittal, Gloria F.	53,628
Wolbaum, Larry Anton	53,072
Wong, David	41,182
Wood, William J.	36,654
Woroniuk, Terry	49,589
Wright, Garry	47,039
Wright, Hugh	28,085
Yaholnitsky, Val	27,027
Yano, Tracy	28,959
Zaryski, Sandra E.	38,748
Zess, Jack	57,192
Ziegler, Robert	57,479
Zimmerman, Larry A.	65,171
Payees less than \$20,000	3,164,005

Total

\$33,189,751